

Hood & Strong

Advisory, Tax
and Assurance

The San Francisco Foundation

June 30, 2025

Financial Statements



The San Francisco Foundation

Table of Contents

Independent Auditors' Report	1 - 3
Financial Statements	
Statement of Financial Position	4
Statement of Activities and Changes in Net Assets	5
Statement of Functional Expenses	6
Statement of Cash Flows	7
Notes to the Financial Statements	8 - 29

Independent Auditors' Report

THE BOARD OF TRUSTEES
THE SAN FRANCISCO FOUNDATION
San Francisco, California

Opinion

We have audited the financial statements of **THE SAN FRANCISCO FOUNDATION (the Foundation)**, which comprise the statement of financial position as of June 30, 2025, the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year from the date of this report.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Foundation's 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 10, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Hood & Strong LLP

San Francisco, California
December 9, 2025

The San Francisco Foundation

Statement of Financial Position (in thousands)

<i>June 30, 2025 (with comparative totals for 2024)</i>	2025	2024
Assets		
Cash and cash equivalents	\$ 5,691	\$ 1,973
Investments	1,797,475	1,622,792
Contributions and other accounts receivable, net	15,420	7,878
Charitable trust assets	24,930	28,316
Program-related investments, net	63,193	60,451
Other assets	3,507	3,323
Operating right-of-use lease assets	10,815	11,814
Total assets	\$ 1,921,031	\$ 1,736,547
Liabilities and Net Assets		
Liabilities:		
Accounts payable and other liabilities	\$ 2,358	\$ 2,264
Grants payable, net	23,759	25,153
Liability to beneficiaries	11,298	13,883
Operating lease liabilities	11,127	11,952
Agency funds	72,053	68,036
Total liabilities	120,595	121,288
Net Assets:		
Without donor restrictions	706,629	647,472
With donor restrictions	1,093,807	967,787
Total net assets	1,800,436	1,615,259
Total liabilities and net assets	\$ 1,921,031	\$ 1,736,547

See accompanying notes to the financial statements.

The San Francisco Foundation

Statement of Activities and Changes in Net Assets (in thousands)

Year Ended June 30, 2025 (with comparative totals for 2024)

	2025			2024
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Revenue and Support:				
Contributions and bequests	\$ 155,799	\$ 72,778	\$ 228,577	\$ 108,062
Investment income, net	64,742	131,240	195,982	126,820
Change in value of split-interest agreements	2,170	4,596	6,766	(526)
Unrealized gain on interest in perpetual trust		196	196	201
Other income	601	4	605	645
Net assets released from restrictions	82,794	(82,794)	-	-
Total revenue and support	306,106	126,020	432,126	235,202
Expenses:				
Program services	234,588		234,588	217,666
Management and general	8,884		8,884	8,610
Fundraising	3,477		3,477	2,609
Total expenses	246,949	-	246,949	228,885
Change in Net Assets	59,157	126,020	185,177	6,317
Net Assets - beginning of year	647,472	967,787	1,615,259	1,608,942
Net Assets - end of year	\$ 706,629	\$ 1,093,807	\$ 1,800,436	\$ 1,615,259

See accompanying notes to the financial statements.

The San Francisco Foundation

Statement of Functional Expenses (in thousands)

Year Ended June 30, 2025 (with comparative totals for 2024)

	2025				2024
	Program Services	Management and General	Fundraising	Total	Total
Grant expenses	\$ 216,462			\$ 216,462	\$ 201,908
Salaries and benefits	11,151	\$ 6,714	\$ 2,476	20,341	19,119
Advertising	156	56	38	250	218
Convening and special events	252	134	157	543	650
Depreciation and amortization	68	27	9	104	90
Dues and memberships	71	96	8	175	170
Computer software and maintenance	1,203	482	167	1,852	1,875
Insurance	37	149	7	193	188
Occupancy	829	460	158	1,447	1,448
Office expenses	198	106	34	338	425
Professional fees and consultants	2,871	535	387	3,793	3,409
Taxes, fees, and licenses	9	3		12	86
Training and professional development	102	48	13	163	242
Travel	158	68	23	249	202
Change in credit loss allowance	1,021			1,021	(1,147)
Miscellaneous expenses		6		6	2
Total other expenses	18,126	8,884	3,477	30,487	26,977
Total	\$ 234,588	\$ 8,884	\$ 3,477	\$ 246,949	\$ 228,885

See accompanying notes to the financial statements.

The San Francisco Foundation

Statement of Cash Flows (in thousands)

<i>Year Ended June 30, 2025 (with comparative totals for 2024)</i>	2025	2024
Cash Flows from Operating Activities:		
Change in net assets	\$ 185,177	\$ 6,317
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Depreciation and amortization	104	90
Net realized and unrealized gain on investments	(171,697)	(106,945)
Contributions restricted for long-term purposes	(29,928)	
Change in notes receivable credit loss allowance - program-related investments	1,021	(1,147)
Change in discount on notes receivable - program-related investments	(1,698)	10,331
Amortization of operating right-of-use lease assets	999	1,762
Change in operating assets and liabilities:		
Contributions and other accounts receivable	(7,542)	4,640
Charitable trust assets	3,386	(1,331)
Other assets	(194)	(83)
Accounts payable and other liabilities	94	281
Grants payable	(1,394)	3,681
Liability to beneficiaries	(2,585)	2,480
Operating lease liabilities	(825)	(1,634)
Agency funds	4,017	7,105
Net cash used by operating activities	(21,065)	(74,453)
Cash Flows from Investing Activities:		
Purchases of investments	(251,269)	(134,535)
Proceeds from sale of investments	248,283	233,828
Purchases of fixed assets	(94)	(100)
Change in other program-related investments	(249)	(2,650)
Investments in notes receivable - program-related investments	(2,024)	(20,725)
Collection on notes receivable - program-related investments	208	527
Net cash (used) provided by investing activities	(5,145)	76,345
Cash Flows from Financing Activities:		
Contributions restricted for long-term purposes	29,928	
Net cash provided by financing activities	29,928	-
Change in Cash and Cash Equivalents	3,718	1,892
Cash and Cash Equivalents - beginning of year	1,973	81
Cash and Cash Equivalents - end of year	\$ 5,691	\$ 1,973
Supplementary Disclosure of Cash Activities:		
Cash paid under operating right-of-use leases	\$ 1,238	\$ 1,213

See accompanying notes to the financial statements.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 1 - Organization:

The San Francisco Foundation (the Foundation) is a public benefit community foundation created in 1948 for the broad-based public benefit of residents in the Bay Area. The Foundation operated as a Trust until July 1, 2003, when it became a non-profit public benefit corporation under the laws of California.

The Foundation mobilizes resources and acts as a catalyst for change to build strong communities, foster civic leadership, and promote philanthropy. Through the generosity of donors, past and present, the Foundation funds approximately 3,200 non-profit organizations in the Bay Area and across the country each year, working on a broad range of charitable purposes in response to the ever-changing needs of our communities. With its programmatic grantmaking, the Foundation works to ensure that all people in the Bay Area are economically secure, rooted in vibrant communities, and have a voice in the decisions that impact them. We advance greater racial and economic equity throughout the region because people of color and those living on low incomes face additional barriers in a wide array of issues. The Foundation supports these efforts through grants, civic leadership, advocacy, and program-related investments.

The bylaws of the Foundation include a variance provision giving the Board of Trustees (the Trustees) the power to modify any restriction or condition placed on gifts to the Foundation if, in its sole judgment, the Trustees determine that the restriction becomes, in effect, incapable of fulfillment or inconsistent with the charitable needs of the community or area served.

Note 2 - Significant Accounting Policies:

Basis of Accounting and Presentation

The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). Accordingly, the Foundation presents information regarding its net assets and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Net Assets without donor restrictions – the portion of net assets not subject to time or donor-imposed restrictions that may be expended for any purpose in performing the primary objective of the Foundation. Net assets without donor restrictions include total donor advised and other client funds held by the Foundation with variance power. The Trustees have designated certain net assets without donor restrictions for endowment, additional program-related investments, and operating reserves (Note 12).

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Net Assets with donor restrictions – the portion of net assets consisting of irrevocable charitable trusts, contributions unconditionally promised which are scheduled to be received in the future, purpose-restricted grants, and donor-restricted endowment funds. Also included in net assets with donor restrictions is the Foundation’s interest in a perpetual trust. When donor restrictions expire, that is, when a stipulated time restriction ends or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Activities and Changes in Net Assets as net assets released from restrictions.

Cash and Cash Equivalents

For purposes of reporting cash flows, cash and cash equivalents include the Foundation’s operating and checking accounts. Cash and cash equivalents are also maintained within investments (Note 4), which are liquidated as necessary to meet payment obligations.

Investments

The Foundation reports investments at fair value. Gains and losses that result from market fluctuations are recognized in the Statement of Activities and Changes in Net Assets in the period such fluctuations occur. Dividend and interest income are accrued when earned. Investments received through gifts are recorded at estimated fair value at the date of donation.

Due to the inherent uncertainty of the valuation of non-marketable and restricted investments, those estimated values may differ significantly from the values that would have been used had a ready market for the securities existed, and the differences could be material.

In addition, the Foundation reports certain investments using the Net Asset Value (NAV) per share as determined by investment managers under the so-called “practical expedient.” The practical expedient allows NAV per share to represent fair value for reporting purposes when the criteria for using this method are met. On an annual basis, management reviews the audited financial statements for each investment and compares the value reported by the fund manager to the value contained in the audited financial statements to assess the reasonableness of the valuation.

For cash flow purposes, purchases of investments represent the total additions to the portfolio from revenues received during the year. Proceeds from the sale of investments represent the withdrawals used for grants and operations.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Fair Value Measurements

The Foundation carries certain assets and liabilities at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurement standards also require the Foundation to classify these financial instruments into a three-level hierarchy. The Foundation classifies its financial assets and liabilities according to three levels and maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value.

Level 1 - Unadjusted quoted market prices in active markets for identical assets or liabilities that the Foundation has the ability to access at the measurement date.

Level 2 - Observable inputs other than quoted market prices included within Level 1 for the asset or liability, either directly or indirectly.

Level 3 - Unobservable inputs for the asset or liability that are not corroborated by market data.

Endowment Funds

The Foundation follows the guidance of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958-205 "Endowments of Not-for-Profit Organizations – Net Assets Classification of Funds Subject to Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), and Enhanced Disclosures for All Endowment Funds." The State of California adopted a version of UPMIFA as its State Prudent Management of Institutional Funds Act (SPMIFA).

Interpretation of Relevant Law

The Trustees have determined that the Foundation holds net assets that meet the definition of endowment funds under SPMIFA.

The corpus value of funds subject to SPMIFA represents the fair value of the original gift as of the gift date and the original value of subsequent gifts and is classified as with donor restriction in cases where the donor indicated that a portion of the fund be retained permanently. The excess balance is classified as with donor restrictions until appropriated, at which time the appropriation is reclassified to net assets without donor restrictions.

In accordance with SPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purposes of the Foundation and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the investment policies of the Foundation.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

From time to time, the fair value of the assets associated with individual donor-restricted endowment funds may fall below historical gift value. There was one underwater endowment fund as of June 30, 2025; the corpus of the fund was \$3,066 and was valued at \$2,967 as of June 30, 2025.

Investment and Spending Policies

The Foundation implements a long-term investment strategy based on broad asset class diversification including the use of equities, fixed income and private assets. The Foundation has long-term investment policy targets and permitted ranges for each asset class within the portfolio.

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. The Foundation's spending and investment policies work together to achieve this objective. The current long-term return objective is to earn the spending policy percentage plus inflation, net of investment fees. Actual returns in any given year may vary from this amount. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk parameters.

The spending policy calculates the amount of money annually distributed from the Foundation's various endowed funds for grantmaking and administration. In the year ended June 30, 2025, the Foundation's Board approved \$15 million in supplemental spending focused primarily on strengthening community and grantee partners, supporting immigrant communities, and expanding co-investment opportunities with donors. \$10 million of that allocation came from the Foundation's board-designated endowment, while other endowments remained at 5%, resulting in a weighted average spending policy of 6.1% of a 16-quarter rolling average. The remaining \$5 million came from non-endowed funds. Over the long term, the Foundation expects its spending policy to allow its endowment assets to grow at an average rate of inflation annually. This is consistent with the Foundation's objective to maintain the purchasing power of endowment assets as well as to provide additional real growth through new gifts.

Charitable Trust Assets

Charitable trust assets include the estimated fair value of various irrevocable charitable trusts. Trusts in which the Foundation is both trustee and secondary beneficiary are recorded at the fair value of the assets in the trust. The assets of these trusts generally include marketable equity and debt securities, which are recorded at fair value determined based on quoted market prices.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Trusts for which the Foundation is not the trustee are recorded as contributions receivable from charitable trusts and are recorded at the fair value of the assets in the trusts, less the present value of any expected payments, using a rate determined by the specifics of the assets and terms of each trust.

Beneficial Interest in Perpetual Trust

The Foundation is the beneficiary of an irrevocable trust, from which the Foundation receives the income in perpetuity. The assets are held by a third-party trustee. The value of the beneficial interest is based upon the fair value of the assets in the trust.

Fixed Assets

The Foundation capitalizes capital expenditures with a cost over \$2 and a useful life greater than one year. Fixed assets and leasehold improvements are recorded at cost. Depreciation is computed using the straight-line basis over the estimated useful lives of assets ranging from three to seven years. Amortization of leasehold improvements is computed over the lesser of the useful life or the term of the related lease.

Program-Related Investments

Program-related investments consist of notes receivable which are measured at cost, and other programmatic investments, measured at fair value.

The notes are evaluated for impairment annually and the credit loss allowance adjusted periodically. The methodology for determining the credit loss allowance is a current and forward-looking perspective on the notes, utilizing a set of external factors, including inflation, economic decline and Federal fund interest rates, in conjunction with industry charge-off data. Interest rates charged on notes receivable are generally below market rates. The notes are measured at fair value at inception to determine if a contribution element (an implicit subsidy via what would be considered below-market rates) exists, and are recorded on a net basis to reflect a discount on notes receivable (if a contribution exists) and a reasonable credit loss allowance. The Foundation's notes receivable are recorded at the time the note is agreed to by both parties and funded.

Leases

Operating right-of-use lease assets represent the Foundation's right to use an underlying asset during the lease term and operating lease liabilities represent the Foundation's obligation to make payments arising from the lease. Operating leases are recorded in operating right-of-use lease assets and operating lease liabilities on the Statement of Financial Position. The Foundation does not have any financing leases.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Operating right-of-use lease assets and operating lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. The discount rate used to derive the present value is based on the rate implicit in the lease or, in absence of a rate implicit in the lease, a risk-free rate which is aligned with the lease term at the lease commencement date. Renewal periods are included in calculating the right-of-use assets and liabilities when they are reasonably certain of exercise. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term. The Foundation made an accounting policy election not to recognize lease assets and liabilities for leases with a term of 12 months or less.

Liability to Beneficiaries

Liability to beneficiaries represents the present value of the liability due to primary beneficiaries of the irrevocable charitable trusts for which the Foundation is both trustee and secondary beneficiary. The liability is calculated using life expectancies from the 2012 Individual Annuity Reserve (IAR) mortality table and a discount rate of 7%.

Revenue Recognition

Contributions are recognized as revenue when received or unconditionally promised. Contributions of assets other than cash are recorded at their estimated fair value on the date donated. Contributions to be received after one year are discounted at an appropriate market discount rate. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not recognized until the conditions on which they depend have been met.

As discussed above, the Foundation receives contributions subject to time or purpose restrictions. When the restriction is met in the same period the contribution is received, the contribution is recorded as with donor restrictions and net assets released from restrictions in the Statement of Activities and Changes in Net Assets.

Grant Expenses

Grant expenses are recognized when unconditional promises to give are approved by the Trustees. Grant refunds are recorded as reductions of grant expenses at the time the grants are refunded to the Foundation. Grants payable represent the present value of grants to be paid in the future. The discount on those amounts is computed using market interest rates applicable in the year in which the grant is approved. Amortization of the discount is included in grant expense.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Functional Expense Allocations

The Statement of Activities and Changes in Net Assets reflects expenses in the categories of program, management and general, and fundraising. Because departments are organized along functional lines, for most departments, expenses are allocated based upon the primary purpose of the department. Multi-purpose departments (chief executive, philanthropy and gift planning, and marketing and communications) are split among program, management and general, and fundraising based upon time estimates made by the Foundation's management staff in these departments.

Overhead expenses (occupancy, equipment rental, and management information systems) are allocated based on actual average full-time employee equivalent percentages to departmental expenses among program, management and general, and fundraising.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect certain amounts. Accordingly, actual results could differ from these estimates.

Comparative Information

The financial statements include certain comparative information for which the prior year information is summarized in total but not by net asset class. Accordingly, such information should be read in conjunction with the Foundation's financial statements for the year ended June 30, 2024, from which the summarized information is derived.

Tax Exempt Status

The Foundation is a tax-exempt organization under the Internal Revenue Code (the Code) Section 501(c)(3) and related California code sections and has been classified as an organization which is not a private foundation as defined in Sections 509(a)(1) and 170(b)(i)(A)(vi) of the Code. However, the Foundation is subject to tax on unrelated business income, such as certain income generated by its investments.

As of June 30, 2025, management evaluated the Foundation's tax positions and concluded that the Foundation had maintained its tax-exempt status and had taken no material uncertain tax positions that require adjustment to or disclosure in the financial statements.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Subsequent Events

The Foundation evaluated subsequent events with respect to the financial statements for the year ended June 30, 2025 through December 9, 2025, the date the financial statements were available to be issued, and has determined that no adjustments are necessary to the amounts reported in the accompanying financial statements nor have any subsequent events occurred, the nature of which would require disclosure, except as discussed in Note 4 and Note 7.

Note 3 - Contributions and Other Accounts Receivable, Net:

Contributions and other accounts receivable consisted of the following as of June 30:

	2025	2024
Contributions receivable (net of discount of \$102 and \$10 for the years ended June 30, 2025 and 2024, respectively)	\$ 4,125	\$ 904
Bequests receivable	6,489	3,265
Accrued interest on investments and program-related investments	4,633	3,708
Other accounts receivable	173	1
Total	\$ 15,420	\$ 7,878

Contributions and other receivables as of June 30, 2025 are expected to be received as follows: \$11,571 within one year and \$3,849 within two to five years.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 4 - Investments:

Investments consisted of the following as of June 30:

	2025	2024
Cash and cash equivalents	\$ 140,780	\$ 58,954
Fixed income	488,357	415,723
Domestic equities	321,762	362,636
International equities	186,904	160,780
Global equities	298,936	196,784
Alternative investments	335,661	426,339
Subtotal	1,772,400	1,621,216
Receivables for unsettled transactions	26,740	3,495
Payables for unsettled transactions	(1,665)	(1,919)
Total	\$ 1,797,475	\$ 1,622,792

The Foundation's investment income consisted of the following for the year ended June 30:

	2025	2024
Realized and unrealized gain	\$ 171,697	\$ 106,945
Fees (management and performance)	(3,717)	(4,390)
Dividends and interest	27,989	24,328
Unrelated business income tax benefit (expense)	13	(63)
Investment income, net	\$ 195,982	\$ 126,820

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

The majority of donor-advised fund investments are allocated among long-term, short-term, and mission-aligned investments pools as recommended by donor advisors. The short-term pool provides liquidity for current giving requirements. Approximately 29% of the donor advised funds allocate 75% or more of their funds to the short-term pool. The long-term pool has an investment objective of earning 5% above the long-term inflation rate and is appropriate for the portion of a donor advised fund with a very long-term outlook. The mission-aligned investments pool has a market rate return investment objective, and is appropriate for the portion of a donor advised fund with a long-term horizon where the advisor seeks to invest using a variety of impact investment and socially-responsible strategies, such as social screens and environmental, social and governance considerations. Donor advised funds invested outside the pools are invested in cash, liquid fixed income and equity strategies, based on the donor's plans for current giving.

Subsequent to year-end, the Foundation committed \$55,000 with three new investment managers.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 5 - Fair Value Measurements and Net Asset Value:

Fair Value Measurement

The table below presents the balances of assets measured at fair value as of June 30, 2025 on a recurring basis:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>(a)</u> <u>NAV</u>
Cash and Cash Equivalents	\$ 140,780	\$ 140,780		
Fixed Income:				
U.S. government and agency	181,395	181,395		
U.S. corporate	129,894		\$ 129,894	
Non-agency and asset backed	113,161		113,161	
Global	4,202		4,202	
Mutual funds and ETFs	17,454	17,454		
Pooled funds	42,251			\$ 42,251
Domestic Equities:				
Publicly traded	63,226	63,226		
Mutual funds	12,382	12,382		
Pooled funds	246,154			246,154
International Equities:				
Publicly traded	3,104	3,104		
Mutual funds	44,998	44,998		
Pooled funds	138,802			138,802
Global Equities:				
Mutual funds	746	746		
Pooled funds	298,190			298,190
Alternative Investments	335,661			335,661
Subtotal	1,772,400	464,085	247,257	1,061,058
Charitable trust assets (Note 6)	24,930		24,930	
Beneficial interest in perpetual trust (Note 8)	2,967		2,967	
Program-related investments - Mutual fund (Note 7)	1,779	1,779		
Total assets measured at fair value	\$ 1,802,076	\$ 465,864	\$ 275,154	\$ 1,061,058

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

(a) In accordance with FASB ASC subtopic 820-10, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statement of Financial Position.

Net Asset Value

The Foundation uses NAV as a practical expedient to determine the fair value of all the underlying investments which do not have a readily determinable fair value and prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. The following table lists investments valued at NAV by major category as of June 30, 2025:

<u>Strategies</u>	<u># of Funds</u>	<u>Valuation</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>	<u>% Redeemable</u>
Pooled Funds:						
Fixed income (a):						
Redeemable	1	\$ 42,251		Semi-monthly	5 days	100%
Domestic equities (b):						
Redeemable	2	53,248		Monthly to Quarterly	5-60 days	100%
Redeemable with restrictions	4	175,145		Quarterly to 2 Years	45-180 days	0-100%
Non-redeemable	1	17,761		None		0%
International equities (c):						
Redeemable	3	39,763		Monthly to Quarterly	10-90 days	100%
Redeemable with restrictions	2	99,039		Monthly to 3 Years	60-90 days	0-100%
Global equities (d):						
Redeemable	4	130,200		Daily to Quarterly	1-60 days	100%
Redeemable with restrictions	5	167,990		Monthly to Annually	40-360 days	0-50%
Alternative Investments:						
Hedge equity (e):						
Redeemable with restrictions	4	99,186		Quarterly to Annually	60-77 days	5-33%
Multi-strategy (f):						
Redeemable with restrictions	2	6,446		Quarterly	60 days	0-25%
Long/short credit (g):						
Redeemable with restrictions	1	16,514		Quarterly	65 days	25%
Private equity (h):						
Redeemable with restrictions	1	2,059		Semi-annually	180 days	0%
Non-redeemable	63	211,456	\$ 93,721	None		0%
Total	93	\$ 1,061,058	\$ 93,721			

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

- a) The fixed income strategies are actively managed, diversified portfolios of United States (U.S.) investment grade and below investment grade fixed income and non-U.S. fixed income investments.
- b) The domestic equity funds invest in actively managed funds benchmarked to U.S. equity indices. One redeemable with restrictions fund valued at \$66,636 has 10% in illiquid assets.
- c) The international equity strategies are all actively managed and invest in both emerging and developed market equities.
- d) The global equity funds are all actively managed and invested in U.S., non-U.S. developed, and non-U.S. emerging market equities. One redeemable with restrictions fund valued at \$52,656 has 32% in illiquid assets. One redeemable with restrictions fund valued at \$8,560 represents a holdback and is illiquid.
- e) The hedged equity funds consist of directly held funds with a wide range of investment strategies. These funds are primarily long public equity securities, but others are short public equity securities and hold small amounts of fixed income and derivative securities.
- f) The multi-strategy funds consist of directly held funds with a wide array of investment strategies. Approaches include public and private equity, long/short equity and debt strategies, credit arbitrage and active fixed income investing.
- g) Long/short credit strategies invest in both long and short positions in high yield fixed income.
- h) Private equity strategies invest in various domestic and international companies by using fund of funds as well as directly held funds. The partnerships have a remaining legal life span of up to 11 years as of June 30, 2025 with no redemption rights for the limited partners. Liquidity is expected in the form of distributions from the funds when the underlying assets are sold. One fund is redeemable with restrictions after a 3-year lock up and is valued at \$2,059.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 6 - Charitable Trust Assets:

Charitable trust assets consisted of the following as of June 30:

	2025	2024
Assets held in charitable trusts in which the Foundation is both trustee and secondary beneficiary	\$ 15,188	\$ 21,334
Contributions receivable from non-trusteed charitable trusts	6,410	4,468
Beneficial interest in charitable lead annuity trust	3,332	2,514
Total	\$ 24,930	\$ 28,316

Assets associated with the charitable lead annuity trust consists primarily of private equity securities. Assets associated with all other charitable trusts consist primarily of cash equivalents, equities, and fixed income securities.

Note 7 - Program-Related Investments, Net:

Program-related investments consisted of the following as of June 30:

	2025	2024
Notes receivable	\$ 65,555	\$ 63,739
Discount on notes receivable	(8,633)	(10,331)
Credit loss allowance on notes receivable	(2,052)	(1,031)
Notes receivable, net	54,870	52,377
Mutual fund	1,779	1,678
Certificates of deposit	4,387	4,283
Other investments	2,157	2,113
Total	\$ 63,193	\$ 60,451

The Foundation has a total of 20 notes receivable outstanding as of June 30, 2025. Notes receivable as of June 30, 2025 are expected to be received as follows: \$20,106 within one year, \$19,290 within two to five years, and \$26,159 beyond five years. Interest is calculated on the outstanding note amounts at an annual interest rate ranging from 0% - 4%. Interest may be due quarterly, semi-annually, annually, or at maturity. The notes are discounted at rates valid for the year the note was made and range from 2% - 9.5%.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

As of June 30, 2025, the Foundation has a commitment to fund a note of \$50,000 of which \$26,025 has been disbursed and is included in notes receivable. Additional disbursements of up to \$23,975 are contingent upon the Foundation raising funds from donors for this purpose and the borrower requesting disbursement. Additional disbursements must be made by April 2026 and the note matures in 2034.

As of June 30, 2025, the Foundation has three non-revolving notes with an extended drawdown period and total authorized disbursements of \$7,900, of which \$2,000 has been disbursed. Additional disbursements of \$5,900 can be requested by the borrowers during the note's drawdown periods which extend through 2032.

Subsequent to year end, the Foundation made additional loan disbursements of \$2,833 and approved additional loan commitments of \$4,000.

Note 8 - Other Assets:

Other assets consisted of the following as of June 30, 2025:

Beneficial interest in perpetual trust	\$	2,967
Fixed assets (\$5,565 net of accumulated depreciation of \$5,430)		135
Security deposit and prepaid rent		249
Other		156
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Total	\$	3,507

Depreciation and amortization expense was \$104 for the year ended June 30, 2025.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 9 - Grants Payable, Net:

Grants payable at June 30, 2025 were scheduled to be disbursed as follows:

Year Ending June 30,		
2026	\$	19,917
2027		2,168
2028		1,432
2029		687
2030		16
Thereafter		32
		<hr/>
		24,252
Less discount on multi-year grants payable		(493)
		<hr/>
Grants payable, net	\$	23,759

Grant expense for the fiscal year ended June 30, 2025 totaled \$216,462.

Note 10 - Agency Funds:

Agency funds represent funds transferred to the Foundation by other not-for-profit organizations that have specified themselves as the beneficiary. These funds are accounted for as assets and liabilities in the Statement of Financial Position and their activities are excluded from the Statement of Activities and Changes in Net Assets. However, the Foundation maintains legal ownership of the assets and has variance power.

The following is a roll forward of the agency funds:

Balance as of June 30, 2024	\$	68,036
Contributions and transfers		843
Interest and dividends		797
Net gains (realized and unrealized)		7,953
Grants out of agency funds		(4,865)
Other expenses		(711)
		<hr/>
Balance as of June 30, 2025	\$	72,053

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 11 - Endowments:

Endowment net asset composition by type of funds as of June 30, 2025:

	Without Donor <u>Restrictions</u>	<u>With Donor Restrictions</u>		
		<u>Time or Purpose</u>	<u>Perpetuity</u>	<u>Total</u>
Donor-restricted endowment funds		\$ 894,026	\$ 145,858	\$ 1,039,884
Board-designated endowment funds	\$ 1,361			1,361
Total Endowment Funds	\$ 1,361	\$ 894,026	\$ 145,858	\$ 1,041,245

The Board of Trustees established one designated endowment fund for future needs of the Foundation. This fund is invested on a pooled basis with donor restricted endowment funds. The designated endowment fund is subject to the Foundation's endowment spending policy. The Board of Trustees may at its discretion use the designated endowment fund for any Foundation purposes including but not limited to operations, future programs and purchase or construction of fixed assets.

Changes in endowment net assets for the year ended June 30, 2025:

	Without Donor <u>Restrictions</u>	<u>With Donor Restrictions</u>		
		<u>Time or Purpose</u>	<u>Perpetuity</u>	<u>Total</u>
Net assets, beginning of year	\$ 10,779	\$ 808,466	\$ 116,249	\$ 935,494
Investment return, net:				
Investment income	39	4,487		4,526
Net appreciation, realized and unrealized	998	126,870		127,868
Total investment return, net	1,037	131,357	-	132,394
Contributions	45	436	29,492	29,973
Change in value of split - interest agreements			117	117
Appropriated for expenditure	(10,500)	(46,233)		(56,733)
Net assets, end of year	\$ 1,361	\$ 894,026	\$ 145,858	\$ 1,041,245

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

The endowed assets are comprised of approximately 250 individual funds. The Foundation honors the intent expressed by the donor at the time of the gift. Of the grantmaking made from endowed funds in the year ended June 30, 2025, approximately one-half are funds that have been entrusted by donors to the Foundation to determine the best use of the funds to benefit the community. The balance is allocated according to the intent of the donors across the Foundation's equity focused grantmaking pathways of people, place, and power.

Note 12 - Net Asset Composition and Releases:

Net assets consisted of the following as of June 30, 2025:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Donor endowment funds		\$ 1,039,884	\$ 1,039,884
Split-interest agreements		11,943	11,943
Donor-advised funds	\$ 646,161		646,161
Project and initiative funds	19	34,780	34,799
Field of interest funds		1,857	1,857
Undesignated operating funds	28,017		28,017
Board-designated funds:			
Endowment	1,361		1,361
Program-related investments	19,292		19,292
Operating reserve	11,779		11,779
Other		5,343	5,343
Total	\$ 706,629	\$ 1,093,807	\$ 1,800,436

Net assets were released from restriction as a result of being utilized for the following purposes during the year ended June 30, 2025:

Donor endowment funds appropriation	\$ 46,233
Project and initiative funds	28,728
Other	7,833
Total	\$ 82,794

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 13 - Availability of Financial Assets and Liquidity:

The Foundation's financial assets available within one year for general expenditures as of June 30, 2025 were as follows:

Financial assets:

Cash and cash equivalents	\$	5,691
Investments		1,797,475
Contributions and other accounts receivable, net		15,420
Charitable trust assets		24,930
Program-related investments - notes receivable, net		54,870
Other program-related investments		8,323
		<hr/>
Total financial assets		1,906,709
		<hr/>
Less amounts not available to be used within one year:		
Perpetual endowments and accumulated earnings, net of estimated appropriation and fees for the next year of \$48,880		(991,004)
Non-endowed investments not convertible to cash within one year		(130,743)
Net assets restricted for project and initiative funds, field of interest funds, and other		(41,980)
Contributions receivable, net collectible beyond one year		(3,747)
Program-related investments - notes receivable, net collectible beyond one year		(36,483)
Agency funds		(72,053)
Charitable trust assets		(24,930)
Net assets designated by the Board of Trustees:		
Endowment		(1,361)
Program-related investments not yet utilized		(5,348)
Operating reserve		(11,779)
		<hr/>
		(1,319,428)
		<hr/>
Financial assets available to meet general expenditures within one year	\$	587,281

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

The Foundation's goal is to generally maintain ample liquidity in its investment portfolios by managing to targets set by the investment committee and approved by the Trustees, reflecting the cashflow needs and variability for each portfolio. The Foundation's management regularly forecasts liquidity needs for cashflow planning purposes and plans ahead for investment redemptions. The cash required for the annual operating expense budget is moved to the short-term pool and checking account at the beginning of each fiscal year. The Foundation's short-term portfolio, which is used for administrative funds along with the portion of donor advised funds intended for expenditure in the near term, holds marketable fixed income securities and maintains a weighted average maturity of less than one year. Additionally, Board-designated funds could be undesignated by the Trustees and made available for general operations as needed.

The predictability of the Foundation's spending policy enables management to target a higher, but still conservative proportion of illiquid investments with endowed fund balances compared with other fund types. The Foundation's program related investment fund, the Bay Area Community Impact Fund, makes long-term loans and consequently, management asks that funds are invested with a minimum commitment of five years to ensure ample available cash for lending.

Note 14 - Leases:

The Foundation leases office facilities and various office equipment under operating leases which expire through July 2034.

The Foundation's lease costs consisted of the following for the year ended June 30, 2025:

Operating leases - rent	\$	1,428
Short-term leases - rent		27
	\$	1,455

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Maturities of the operating lease liabilities are as follows:

Year Ending June 30,		
2026	\$	1,277
2027		1,316
2028		1,357
2029		1,399
2030		1,441
Thereafter		6,351
		<hr/>
Total lease payments		13,141
Less discount to present value		(2,014)
		<hr/>
Present value of lease liabilities	\$	11,127

The weighted average remaining lease term as of June 30, 2025 was approximately 9 years. The weighted average discount rate as of June 30, 2025 was approximately 3.57%.

Note 15 - Related Parties:

The Foundation has and may continue to have Trustees and committee members who hold interests in, or are employed by, corporations or partnerships held as investments by the Foundation. The Foundation has a conflict-of-interest policy which covers investments and vendor relationships with Trustees, committee members, and staff. The policy requires annual disclosures and discussion of potential conflicts at meetings, so that Trustees, committee members, and staff may continue to serve the Foundation through their professional knowledge and expertise.

Note 16 - Retirement Plan:

The Foundation provides a defined contribution plan under Section 401(k) of the Code (the 401(k) Plan). Employees are considered eligible for contributions after they have completed one year of service and 1,000 hours of employment. For 2025, the Foundation contributed 10% of salary to the 401(k) Plan for all eligible employees, as defined.

The cost of the Foundation's contribution to the 401(k) Plan was \$1,307 for the year ended June 30, 2025.

The San Francisco Foundation

Notes to the Financial Statements (dollars in thousands)

Note 17 - Concentrations:

Risk

Investments in general are exposed to various risks, such as interest rate, credit, and overall market volatility. To address the risk of investments, the Foundation maintains a formal investment policy that sets out performance criteria, investment guidelines, and asset allocation guidelines, and requires review of the investment managers' performance. Investments are managed by multiple investment managers, who have responsibility for investing the funds in various investment classes. An investment consultant is also utilized. This entire process is actively overseen by an investment committee that includes members and non-members of the Trustees.

In addition to investments, concentrations of market and credit risk exist for cash and cash equivalents, program-related investments – notes receivable, and charitable trust assets. At times, cash amounts might exceed federally-insured limits. As of June 30, 2025, approximately 58% of program-related investments – notes receivable was due from two organizations.

Other

The majority of contributions and bequests consist of donations from individuals, foundations, and estates. Approximately 37% of the contributions and bequest revenue was comprised of funds from three contributors for the year ended June 30, 2025. Approximately 52% of contributions and other accounts receivable was due from three contributors as of June 30, 2025.